

Comparing Bank Risk Indicators

Presentation by William Perraudin
World Bank, Washington DC
April 2015

1. Introduction
2. Credit risk indicators
3. How indicators performed since the crisis
4. Beyond indicators

1. Bank credit analysis tools

- All investment institutions need to implement credit analysis functions.
- Practical issue I address here is what tools can be implemented to enhance the effectiveness of bank credit analysis?

2. Menu of possibilities

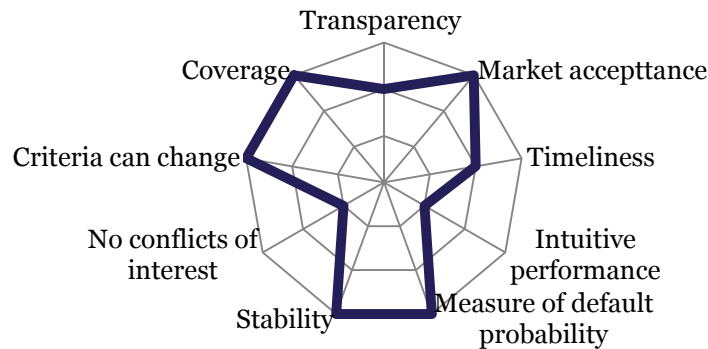
- Alternative ways of analysing banks:
 - a) credit risk indicators,
 - b) stress tests,
 - c) credit VaR calculations leading to marginal VaRs for banks

3. My main focus today is on risk indicators

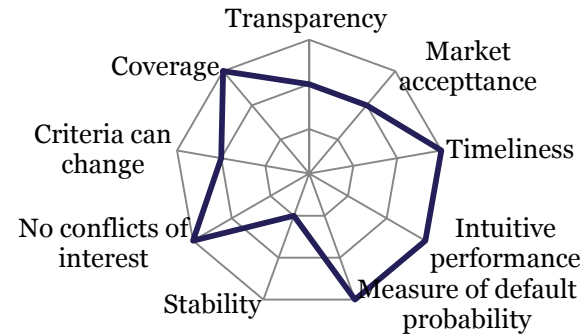
- What indicators may be used?
 - a) agency ratings,
 - b) simple financial ratio combinations,
 - c) equity-based estimates of default probability,
 - d) CDS spread-based default probabilities

4. But I also comment on more advanced approaches...

Agency ratings

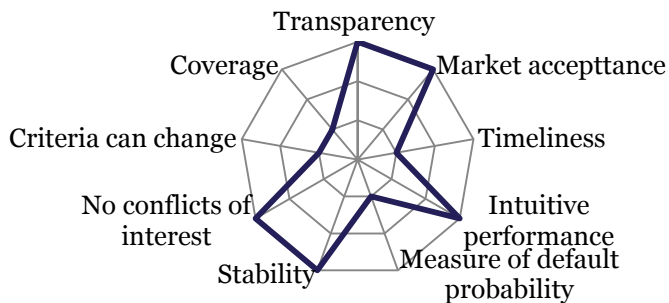


Equity-based approach

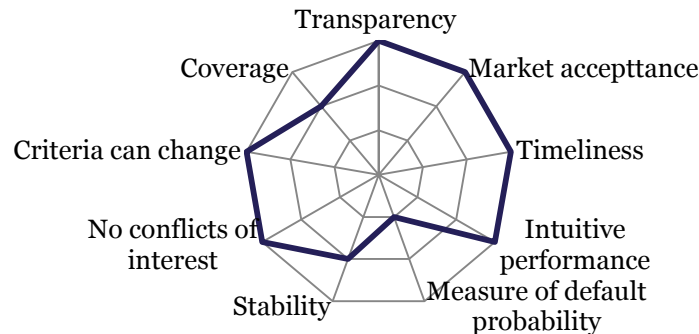


- Risk indicators have **advantages** and **disadvantages**
- One may evaluate them in a **principles based** way

Risk weights



CDS spreads



- It is interesting to make **direct comparisons of how these measures performed** since the crisis...

Issuer credit ratings form S&P

AA	AA	AA-	AA-
AA	AA	AA-	AA-
A	A-	A-	A-
AA	AA	AA-	AA-
AA-	AA-	A	A
AA	A+	A+	A+

Equity-based PDs inferred from ratios of mkt cap to total liabilities

$$Y(k) = k - 1 - (\underline{k} - 1)(k / \underline{k})^\lambda$$

with $\lambda = \frac{\sigma_v^2 / 2 - \sqrt{\sigma_v^4 / 4 + 2\sigma_v^2 \delta}}{\sigma_v^2}$.

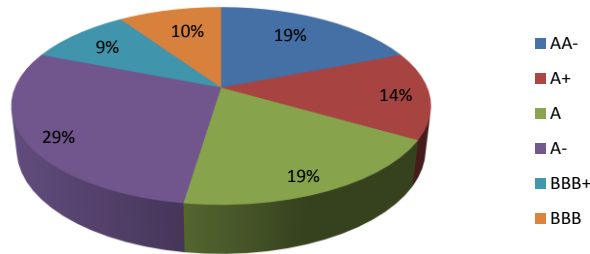
Risk weights from BCBS 307 lookup table from revised credit SA

	CET1>=12%	12%>CET1	9.5%>CET1	7%>CET1	5.5%>CET1	CET1>4.5%
NNPA<=1%	30%	40%	60%	80%	100%	300%
1%<NNPA<=3%	45%	60%	80%	100%	120%	300%
3%<NNPA	60%	80%	100%	120%	140%	300%

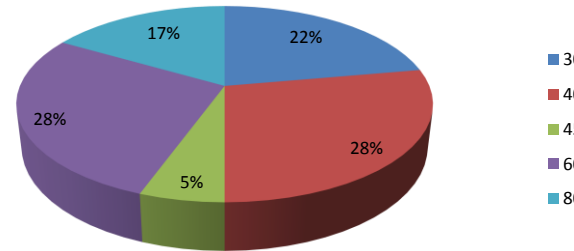
CDS spreads from Reuters adjusted for recovery rates

$$PD \cong \frac{CDS \text{ spread}}{(1 - Recovery \text{ rate})}$$

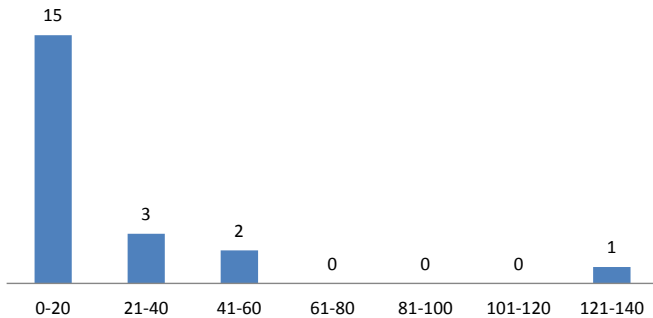
Agency ratings



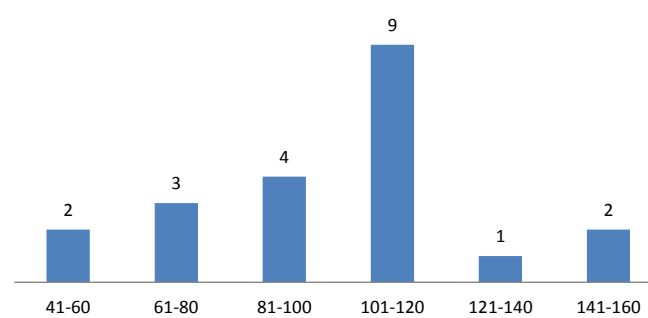
Risk weights (%)



Equity-based PDs (%)



CDS implied PDs (bps)



- Consider **sample of 20 banks** for which the data is available for **all four indicators**.
- Here are the **distributions** of indicators at the **end of 2014**

	Rating				Risk Weight (%)				PD (bps)				CDS (bps)			
	2008	2010	2012	2014	2008	2010	2012	2014	2008	2010	2012	2014	2008	2010	2012	2014
NATIONAL AUSTRALIA BANK LTD	AA	AA	AA-	AA-				60	384	103	56	26		105	105	61
AUST AND NZ BANKING GROUP	AA	AA	AA-	AA-		80	60	60	339	24	28	22		105	103	61
COMERICA INC	A	A-	A-	A-	60	60	60	40	474	7	61	8	144	76	81	54
WESTPAC BANKING CORP	AA	AA	AA-	AA-			60	60	142	44	19	16		105	105	61
CREDIT AGRICOLE SA	AA-	AA-	A	A			100	80	398	151	312	45		163	167	71
US BANCORP	AA	A+	A+	A+	100	60	60	40	37	19	8	1	161	76		60
NATIONAL BANK OF CANADA	A	A	A-	A				60	178	6	5	2	68	72	51	41
REGIONS FINANCIAL CORP	A	BB+	BBB-	BBB	80	80	60	60	782	252	90	7				88
BB&T CORP	A+	A	A-	A-	60	80	60	40	178	66	44	4			79	89
JPMORGAN CHASE & CO	A+	A+	A	A	60	40	60	40	310	53	50	8	119	85	87	64
KEYCORP	A-	BBB+	BBB+	BBB+	80	100	40	40	529	68	31	3				58
WELLS FARGO & CO	AA	AA-	A+	A+	300	80	60	60	243	30	17	1		105	77	48
PNC FINANCIAL SERVICES GROUP	A+	A	A-	A-		60	60	60	473	32	40	3				68
BANK OF AMERICA CORP	A+	A	A-	A-	100	60	60	45	569	240	206	27		177	130	67
AMERICAN EXPRESS CO	A	BBB+	BBB+	BBB+		40	40	30	188	11	2	1		80	74	41
CAPITAL ONE FINANCIAL CORP	BBB+	BBB	BBB	BBB		60	40	30	529	210	129	19	264	125	94	49
BNP PARIBAS	AA+	AA	A+	A+	120	80	80	80	421	29	28	20		110	144	69
UNITED OVERSEAS BANK LTD	A+	A+	NR	AA-				30	91	19	14	8			64	59
SOCIETE GENERALE SA	AA-	A+	A	A			80	80	422	114	247	137	108	155	171	94
CITIGROUP INC	A	A	A-	A-	300	40	30	30	925	86	93	10	185	144	127	74

Indicator rank order correlations

Rank correlations for end 2014

	Agency rating:	Risk weights	Equity-based PDs	CDS spreads
Agency ratings	1.00	-0.38	-0.23	0.05
Risk weights	-0.38	1.00	0.40	0.38
Equity-based PDs	-0.23	0.40	1.00	0.51
CDS spreads	0.05	0.38	0.51	1.00

Rank correlations for pooled data from year ends 2008, 2010, 2012 & 2014

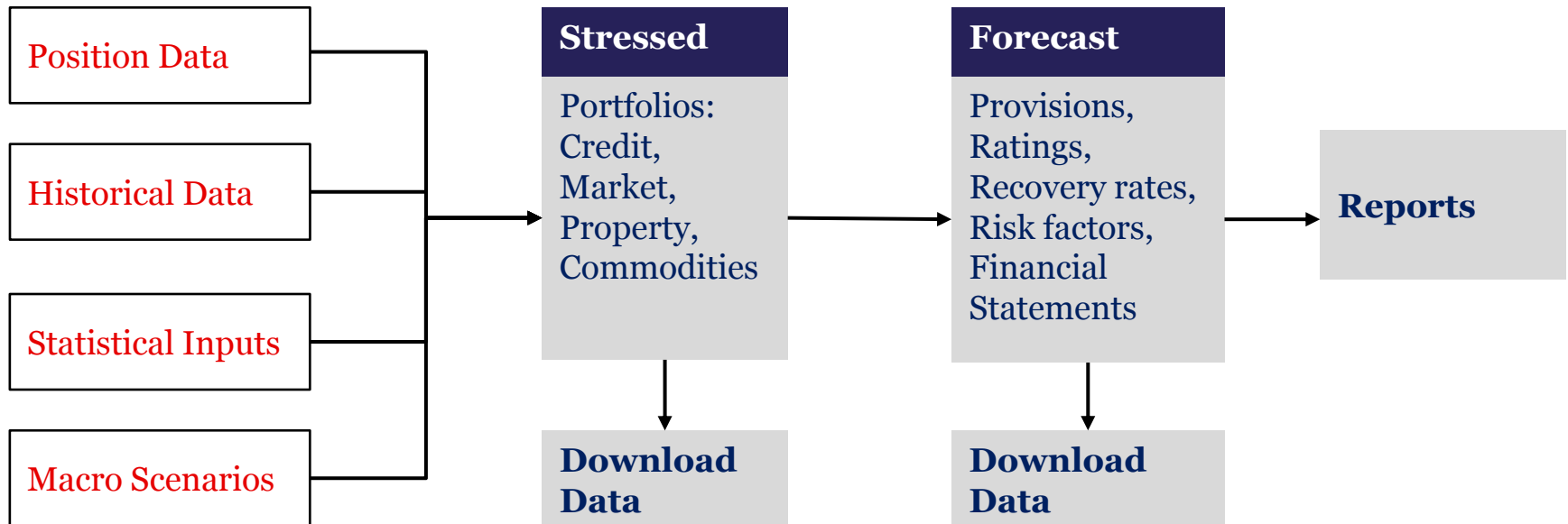
	Agency rating:	Risk weights	Equity-based PDs	CDS spreads
Agency ratings	1.00	-0.48	-0.09	-0.12
Risk weights	-0.48	1.00	0.45	0.49
Equity-based PDs	-0.09	0.45	1.00	0.79
CDS spreads	-0.12	0.49	0.79	1.00

1. Agency **ratings cannot be ignored** but they should be combined with other data sources in evaluating bank credit quality
2. Particularly since the crisis, bank ratings have shown too much **inertia**
3. In more **normal times** they may be more reliable but in **post crisis** situations, their dynamics are questionable
4. It is concerning that the **rank order** of ratings has recently been so **little related** to those of the other indicators
5. The other measures are not fully convincing alternatives as they appear too volatile (equity-based measures), limited by illiquidity, availability and risk premia (CDS-based measures) and are not plausible discriminators of risk (in case of risk weights).
6. The lesson is that **multiple indicators** should be combined and used as inputs to **internal rating processes**

1. What credit analysis tools may be helpful beyond simple indicators and internal ratings frameworks?
2. Some central banks employ **capital modelling** as a discipline for activities that entail taking on credit risk
3. In this, their approach to risk comes closer to that of private sector financial institutions
4. Calculating the capital demands of particular actions provides a valuable discipline for unregulated institutions like multilateral banks and central banks
5. Doing so increases the visibility of risk taking in a way that is useful to senior management
6. Also, helpful is **formal stress testing** based on macro scenarios
7. Stress testing may be used by central banks in multiple ways including long term financial planning, stressing internal ratings of positions and stressing capital calculations

Stress testing tool for a CB

- Detailed data templates
- Exportable intermediate outputs
- Results at different points in the calculation flow
- Rich and customisable reports



1. Portfolio modelling **converts complex dimensions of risk** into a simple **contribution-to-capital metric**
2. It goes far beyond simple limit setting by combining information on exposure size, credit quality and correlation to give a coherent guide to risk mitigation and management actions
3. Combining **market** and **credit risks** within the same model allows one to reflect in decision-making the interactions of these two main drivers of CB risk
4. Properly implemented systems offer a workflow of **daily risk reports**, more detailed **longer term analysis** and **quasi real time capital numbers** to guide portfolio managers and traders

Website: www.riskcontrollimited.com

Telephone: +44 20 3307 0730

Address: 13-14 Dean Street, London, W1D 3RS, U.K.

William Perraudin, Director

Telephone: +44 20 3307 0731 (o) +44 7968 328 459 (m)

Email: william.perraudin@riskcontrollimited.com